



Faculty Senate Transmittal and Administrative Action Routing Form

To: Office of the President
From: Faculty Senate Chair, Julia Parra *JP*
RE: **Proposition: 16-20/21**
Date: April 5, 2021

Please find enclosed Faculty Senate Legislation [No. 16-20/21](#) entitled "[Faculty Senate memorial objecting to library reductions which resulted in cutting 433 scholarly research journals](#)", approved by the Faculty Senate on [April 1, 2021](#).

Please Route for Approval:

Faculty Senate Request	<input type="checkbox"/> Your review and approval. Based on Policy 1.70 B. 2. b., your action is due within 40 working days from receipt of this transmittal, or June 1, 2021 . <input type="checkbox"/> A previous veto of legislation affecting academic policy has been overridden by 2/3 vote of the Faculty Senate; pursuant to the timeline provided in Policy 1.70 B. 2. c., your action to rescind that veto is requested within five business days of receipt. <input type="checkbox"/> Please indicate your availability to meet with Faculty Senate leadership to discuss. <input checked="" type="checkbox"/> For your review and acknowledgement, approval/veto not required (memorial).
Administration Action	<input type="checkbox"/> I acknowledge receipt of the above. <input type="checkbox"/> I will respond further at a later date. <input type="checkbox"/> I approve this legislation, and will process according to NMSU Rules & Policies. <input type="checkbox"/> I approve this legislation on a provisional basis. It will become effective immediately, and I will place it on the Agenda for a future meeting of the Board of Regents. <input type="checkbox"/> I veto this legislation. <input checked="" type="checkbox"/> Other: Please see attached memorandum . <div style="display: flex; justify-content: space-between;"> <div>_____</div> <div>Date: <u>4/12/21</u></div> </div> <p>Carol Parker, NMSU Provost</p> <div style="display: flex; justify-content: space-between;"> <div>_____</div> <div>Date: _____</div> </div> <p>John D. Floros, NMSU President</p> <div style="display: flex; justify-content: space-between;"> <div>_____</div> <div>Date: _____</div> </div> <p>Dan E. Arvizu, Chancellor</p>

Please return form to:
Gloria Podruchny
Faculty Senate Recording Secretary
Email: glopodru@nmsu.edu / Phone: (575)646-2593

Proposition 16-20/21 - Faculty Senate memorial objecting to library budget reductions which resulted in cutting 433 scholarly research journals

Date Submitted: 1 March 2021 (revision as of this date)

Sponsor(s): Brown (A&S), Alexander (A&S), Bronstein (A&S), Burkardt (NTT), Cull (A&S), Engelhardt (A&S), Finlator (A&S), Flinchbaugh (CoB), Greenfield (A&S), Hamzeh (A&S), Hanley (A&S), Hanson (ACES), Houde (A&S), Hyman (CoB), Lehnert-LeHouillier (CoEd), Mabry (A&S), Mullen (ENG), Ortiz (A&S), Rayson (A&S), Saiki (HSS), Sharp-Hoskins (A&S), Shuster (Charles - A&S), Stochaj (ENG), Stolte (A&S), Vaughn (DACC), Voisine (A&S), and Walker (A&S).

Proposed Committee: N/A - Faculty Affairs

Assigned Committee: N/A - Faculty Affairs

Prior Approvals: N/A, this is a memorial.

Proposal Type (please check one):

- Memorial
- Proposition to change policy (please include ARP/RPM reference(s) from <https://arp.nmsu.edu/>)
- Proposition for curriculum addition/change (please include all curriculum change forms and signature pages as outlined here: <https://provost.nmsu.edu/forms/>)
- Other (please describe below)

Whereas, the NMSU Faculty Senate recently affirmed strong support for adequate funding of the NMSU Library needed to meet our research and teaching mission (Senate Memorial 90-20/21, Memorial in support of the NMSU Library as budget realignment discussions unfold);

Whereas this memorial was positively received and endorsed by NMSU's Central Administration in their formal response to said memorial, noting that the University Administration has "been actively working with the Library Dean and members of the President's leadership team to identify additional revenue for the library budget."

Whereas, efforts by NMSU to achieve Carnegie R01 research status and advance LEADS 2025 Goal #2, Elevate Research and Creativity, require a robust and sustainable research Library;

Whereas, maintaining current subscriptions to scholarly research journal holdings is a key and crucial element to sustaining Library research and teaching capabilities;

Whereas, the recent decision by the leadership of the NMSU Library to cut 433 research journals has numerous negative impacts on the research and teaching mission of NMSU; and

Whereas, the loss of easy, local access to high impact research journal literature negatively impacts faculty members' ability to secure research grants, to support completion of degree by students at NMSU, to achieve promotion and tenure, and to advance their careers;

Therefore, on this 4th day of March 2021, the NMSU Faculty Senate formally issues the following statement in regards to the decision by NMSU Library leadership to cut 433 scholarly research journal subscriptions:

- Decisions of this nature are best reached with active engagement and conversation between Library and NMSU's Central Administration and other NMSU faculty in a manner consistent with the principle of shared governance, as established in the Introduction to the NMSU Administrative Rule and Procedures.
- We respectfully call on NMSU Library leadership to share the methodology and metrics used in their decision making, in a manner similar to what the Library has shared in past serials reductions projects.
- We also respectfully call on NMSU Library Leadership to work with faculty to develop and implement means of active engagement. Having Library faculty actively engage with departmental or college liaisons on a regular basis and holding Town Halls or similar campus-wide outreach events are specific actions that could advance such communication. The recently announced listening sessions that Interim Dean Terpis is hosting for interested faculty provide one such model.
- We also respectfully call on NMSU and Library leadership to share a complete list of title cancellations showing the total financial impact, as well as the impact by department, or to modify the searchable database to include cost per title, the ability to search by fund number and/or department, and the ability to see the total cost of all cancellations.
- We also respectfully call on NMSU's Central Administration to devise and implement a sustainable funding model for the Library that support efforts to achieve R01 status and advance LEADS 2025. Specifically, we request sufficient funds are supplied to provide for library faculty and staff to support these goals.
- Faculty also respectfully call on library leadership to develop a plan by which the Library will ensure future access of faculty to scholarly journal articles. Faculty look forward to future discussions concerning the details of how this plan will be implemented.
- Put simply, we must see adequate levels of funding for the NMSU Library, specifically increased funding for the NMSU Library's materials budget to the current median of peer institutions in a manner that will support needed journal and database subscriptions. Detailed data (IPEDS and ACRL Metrics, 2019) on peers are noted below.

2019 NMSU LIBRARY MATERIALS BUDGET: A PEER COMPARISON

PEER INSTITUTIONS	INSTITUTIONAL BUDGET	LIBRARY MATERIALS BUDGET	MATERIALS BUDGET AS % OF UNIV BUDGET	FACULTY FTE	STUDENT ENROLLMENT	MATERIALS BUDGET PER FACULTY	MATERIALS BUDGET PER STUDENT	CARNEGIE CLASSIFICATION
University of Arizona	\$ 277,600,000.00	\$ 16,429,369.00	5.92%	2,868	44,577	\$ 5,728.51	\$ 368.56	R1
Texas Tech University	\$ 156,712,855.00	\$ 10,816,479.00	6.90%	1,767	38,742	\$ 6,121.38	\$ 279.19	R1
Iowa State University	\$ 230,000,000.00	\$ 10,125,253.00	4.40%	2,165	33,372	\$ 4,676.79	\$ 303.41	R1
University of Wyoming	\$ 222,750,000.00	\$ 8,849,522.00	3.97%	1,000	12,249	\$ 8,849.52	\$ 722.47	R2
Washington State University	\$ 233,750,000.00	\$ 8,072,286.00	3.45%	1,734	31,607	\$ 4,655.30	\$ 255.40	R1
University of New Mexico	\$ 312,563,674.00	\$ 7,027,882.00	2.25%	1,945	22,729	\$ 3,613.31	\$ 309.20	R1
Utah State University	\$ 220,450,232.00	\$ 6,557,205.00	2.97%	1,103	27,810	\$ 5,944.88	\$ 235.79	R2
University of Nevada-Reno	\$ 163,095,775.00	\$ 6,269,527.00	3.84%	1,155	20,993	\$ 5,428.16	\$ 298.65	R1
University of Idaho ¹	\$ 180,200,000.00	\$ 5,930,528.00	3.29%	751	11,926	\$ 7,896.84	\$ 497.28	R2
Oregon State University	\$ 121,751,891.00	\$ 5,928,164.00	4.87%	2,090	31,719	\$ 2,836.44	\$ 186.90	R1
Kansas State University	\$ 237,800,000.00	\$ 5,564,769.00	2.34%	1,367	21,719	\$ 4,070.79	\$ 256.22	R1
University of Texas-El Paso ²	\$ 225,869,731.00	\$ 4,770,000.00	2.11%	803	25,177	\$ 5,940.22	\$ 189.46	R1
New Mexico State University³	\$ 113,000,600.00	\$ 2,957,504.00	2.62%	798	14,296	\$ 3,706.15	\$ 206.88	R2
Notes								
¹ ACRL Metrics 2019 shows UofI library materials budget is \$165,084.00 but the UofI's website lists \$5,930,528.00								
² ACRL Metrics 2019 shows UTEP's library materials budget is 2,940,780.00 but a phone call reveals additional funds from student fees, endowments and gifts, and monies from UT system to support major database subscriptions increases their budget to \$4,770,000.00								
³ NMSU library's materials budget includes student fee monies, 2.5% of IDC, and gifts and endowments								
Data Sources								
ACRL Metrics 2019--library materials budgets								
University websites--institutional budgets								
NCES-IPEDS--Faculty & Student FTE								
Carnegie classifications at https://carnegieclassifications.iu.edu								



Office of the Provost

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February 24, 2021

To: NMSU Faculty

From: Carol Parker, Provost and Senior Vice President

A handwritten signature in blue ink that reads "Carol A. Parker".

Katherine Terpis, Interim Dean of Libraries

Re: Access to Scholarly Journal Articles Post-*Elsevier*

We write to address several concerns that recently emerged following the announcement that the NMSU Library is cancelling online subscriptions to several hundred scholarly journals. Although numerous individuals were consulted in recent months about possible solutions to the unsustainable cost of online journal providers, with hindsight there was inadequate discussion about what the alternatives would look like in the future. We regret that this information did not accompany the original announcement of the decision to stop using the services of third-party vendors, most notably *Elsevier*, due to their high cost. Hopefully the information below will provide context and reassurance that you and your students, as scholars and researchers, will continue to have access to the journal articles you need to support your work.

The recent subscription adjustments represent the continuing evolution of the NMSU library away from an old model of providing journal access 'just in case,' to the emerging model of providing access 'just in time.' The 'just in time' model is now possible due to the speed at which information can be made available via the Internet. It means that resources can be invested when a journal or article is needed, instead of investing resources in titles that are not actually needed or have never been used. For example, *Elsevier* bundles hundreds of titles together into packages which cannot be customized, thus forcing us to license titles we don't need to get access to the ones we truly need. Access is accomplished through various means including purchasing articles on demand for faculty, licensing different direct subscriptions, obtaining materials through participation in other library collaborations and collections, and use of open access articles (free articles published on the internet) which increasingly are all viable options. The librarians will use their expertise to guide researchers to the best access option for their needs.

To provide faculty with access to articles in the 'just in time' model, 400+ journal subscriptions were cancelled, 133 of which had been in an *Elsevier* subscription package. This released more than \$800,000 of the Library's collection budget that had been tied up in the *Elsevier* invoice to support the access strategies described above. In addition, it allowed the librarians to internally rebalance where it invests the collections budget to adjust for inflationary impacts on our other subscriptions – something that should routinely and regularly occur.

Rest assured, several hundred of the preexisting online subscriptions remain in place. See below for the current breakdown:

Journals for which we continued subscriptions:

547 journal titles plus eBooks, and proceedings, etc. available in the full web access resources.

Five full web access collections:

- Institute of Physics (IOP ScienceExtra)
- Annual Reviews Science Package
- American Society of Microbiology
- American Chemical Society
- American Society of Civil Engineers (ASCE)

Other Databases for which we have access:

220 in total (161 by paid subscription, 50 open access, and 9 through a state-wide database program).

As a result of this repositioning work, much less of our I&G revenue will go toward paying inflation increases, and reliance on services provided by extremely expensive third-party intermediaries like Elsevier; much more of our I&G revenue will directly go to purchasing and licensing the articles the faculty and graduate students tell us they personally need.

With respect to the Library's budget, only \$136,293 (2.5%) of the I&G Library budget has been reduced as part of the FY21 Phase I Budget Realignment process. This is the lowest level of I&G reduction asked of any unit on the Main Campus. This means approximately \$664,000 of I&G revenue that formerly went to *Elsevier* will instead be available to establish alternative means of access to scholarly articles. In addition, we have strongly advocated for the Library collections budget not to experience any further reductions in FY21, and are advocating that it receive a substantial I&G increase in the FY22 budget.

Contracting the old 'just in case' service model and expanding the 'just in time' service model will require all of us to adapt. Faculty will want to consult with the librarians to ascertain the best options for their needs or to request that various articles be purchased for them. Librarians will also have to adapt and to shift more resources into faculty consultations and budget more for delivery of on-demand articles. We recognize that this will be hard for some. It will mean developing new research habits as we adjust to not necessarily being able to rely on previous means of accessing articles.

To support this transition, the library will pilot new models for directly supporting faculty research requests and supporting outreach to them. This will include hiring more librarians. With the \$800,000+ of I&G revenue no longer tied up in the *Elsevier* invoice, we propose to hire 1-2 new visiting librarians who specialize in direct faculty and graduate student support for purchasing article on demand and liaising with the members of CADRe, URC, UPAC, etc., as well as licensing different direct subscriptions and/or participation in other library collaborations.

These efforts will be cast as a pilot program, largely because we want the input of the faculty, as well as the next Library dean, prior to declaring that these services are 'finalized.' The bottom line is that many academic research libraries are quickly moving to this model, which all will eventually have to move to, we predict. We have options now besides using costly third parties like *Elsevier*. This is a paradigm shift which will necessitate for all of us to work together in a new way together in synergy to create pathways for access for scholarly journals whether it be open access, purchase on demand, etc.

For more information about *Elsevier*, and other challenges facing the scholarly publishing industry, please see:

UNC Chapel Hill Cancels Big Deal with *Elsevier*

<https://www.insidehighered.com/quicktakes/2020/04/10/unc-chapel-hill-cancels-big-deal-Elsevier>

MIT Ends Negotiations with *Elsevier*

<https://www.insidehighered.com/quicktakes/2020/06/12/mit-ends-negotiations-Elsevier>

SUNY Cancels Big Deal with *Elsevier*

<https://www.insidehighered.com/quicktakes/2020/04/13/suny-cancels-big-deal-Elsevier>

Academic Publishing is Big Business, And How Blockchain Can Make A Difference

<https://www.nasdaq.com/articles/academic-publishing-big-business-and-how-blockchain-can-make-difference-2018-07-12>

For more information about how NMSU will provide access to *Elsevier* articles in future, please see

<https://nmsu.libguides.com/scholarlypublishingtrends>. More guides are in development.